

2015 EUROPEAN HOTEL TRANSACTIONS

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Highlights

- Total European hotel transaction volume for 2015 was €23.7 billion¹, marking a new record and representing an increase of 65% on 2014. This surpasses the pre-downturn levels of €20.3 billion and €18.8 billion recorded in 2006 and 2007, respectively, and increases the ten-year annual average from €10.5 billion to €11.3 billion;
- Total portfolio transaction volume (€14.6 billion) more than doubled compared to 2014 and single asset volume (€9.1 billion) also reached a new peak, increasing 21% on 2014;
- The UK was again the strongest driver of transaction activity, accounting for €11.4 billion or 48% of total transaction volume. Spain saw a strong increase in deal activity, recording a transaction volume of €2 billion, double that of 2014, underpinned by further recovery in the tourism sector of this once severely troubled economy;
- London accounted for 63% of all single asset transactions in the UK by volume. The sale of the Ace Hotel London Shoreditch by Starwood Capital to Limulus Ltd for €206/£150 million set a new price per room record in East London (€800,000/£581,000 per room);
- Germany again registered the second highest number of hotel sales, and transaction volume more than doubled compared to 2014;

GRITTI PALACE, VENICE, ITALY



Starwood Hotels & Resorts sold the Gritti Palace to Qatar-based Nozul Hotels & Resorts for €105 million. Nozul, which also owns the W Doha Hotel & Residences, was represented by HVS Hodges Ward Elliott. Part of Starwood's Luxury Collection brand, the 82-room Gritti Palace reopened in 2013 after a 15-month, €40 million renovation. The property dates from 1525, when it was built as the palatial residence of Doge Andrea Gritti.

European investors were on a spending spree with a record €10.9 billion of investment, accounting for nearly half of total transaction volume. Activity from Middle Eastern and North American investors also increased by about 140% (to €4.4 billion) and 46% (to €5.5 billion), respectively.

Faster, Higher, Stronger

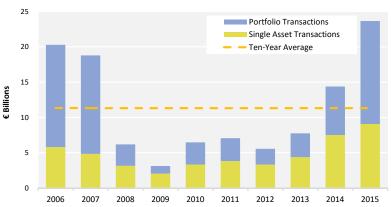
In 2016, the 31st Summer Olympic Games will take place in Brazil. The motto of the Games – faster, higher, and stronger – conveys a sense of dynamism and achievement that also defines 2015's hotel transaction activity: the year not only broke numerous records but earned the gold medal for previously unseen total transaction volumes.

In 2015, hotel transactions worth €23.7 billion were recorded, representing an increase of 65% on 2014, comfortably surpassing the pre-crisis levels of €20.3 billion and €18.8 billion recorded in 2006 and 2007, respectively.

These outstanding results were predominantly driven by an extremely active portfolio transactions market.

Total portfolio volume (€14.6 billion) more than

CHART 1: TOTAL HOTEL INVESTMENT VOLUME 2006-15



Source: HVS – London Office

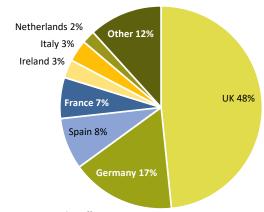
doubled compared to 2014, surpassing the previous peak (€14.5 billion) recorded in 2006. Total single asset volume (€9.1 billion) also reached a new peak, representing an increase of 21% on 2014 and 53% on the pre-downturn peak recorded in 2006. These results have raised total transaction volume to previously unseen levels and pushed the tenyear annual average from €10.5 billion to €11.4 billion.

Interestingly, 'only' some 142,000 hotel rooms transacted in 2015, compared to approximately 190,000 in 2014. The previous year's results, however, were somewhat skewed by Jin Jiang's acquisition of Louvre Hotels, which involved 90,000 rooms.

Strong investment demand was supported by positive industry fundamentals as year-on-year RevPAR growth in all but two of Europe's 20 major markets continued on an upward trend. The impact this had on average prices per room are explored in our sister publication, the 2016 HVS European Hotel Valuation Index.

Numerous mergers and acquisitions were also announced in 2015, such as Marriott's acquisition of Starwood Hotels & Resorts and AccorHotel's purchase of Fairmont Raffles Hotels International (FRHI). These entity-level acquisitions, however, were not included in this research given that the transactions have not yet completed. In China, Jin Jiang

CHART 2: REGIONAL SHARE OF TRANSACTION VOLUME 2015



Source: HVS - London Office

RADISSON BLU AMSTERDAM AIRPORT, THE NETHERLANDS



HVS Hodges Ward Elliott acted as the seller's agent on the sale of the Radisson Blu Amsterdam Airport. The 246-room hotel was acquired by Singapore-based M&L Hospitality for €43 million.

and Plateno Hotels Group merged, becoming China's largest hotel group and one of the world's top five.

The UK was the strongest driver of transaction activity, accounting for €11.4 billion or 48% of total transaction volume, more than double the activity registered in 2014 – a development strongly driven by numerous portfolio transactions. Germany took second place and registered a total transaction volume of €4 billion, a rise of approximately 40% on 2014 levels.

Spain saw a strong increase in transaction activity and recorded a total volume of €2 billion, double the figure achieved in 2014, and accounted for 10% of all hotel rooms sold in 2015.

Total transaction volume in France decreased slightly, with €1.6 billion registered in 2015 compared to €1.8 billion in 2014 (-11%). Again, 2014's results were somewhat skewed by Jin Jiang's acquisition of Louvre Hotels (€1.2 billion), and therefore in 'real' terms France recorded increased levels of both smaller portfolio deals and single asset transactions.

Quarterly Activity

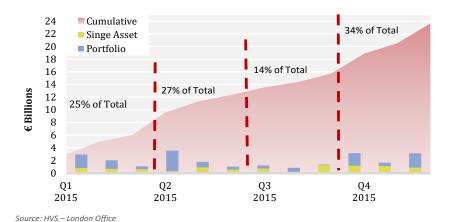
There was a strong start to 2015, as the first and second quarters were more active than in 2014. The highest transaction activity was recorded in the fourth quarter of 2015, and this quarter represents more than a third of the year's total transaction volume, mainly driven by the sale of the Holiday Inn London Kensington Forum for €473/£350 million (€522,000/£386,000 per room) in October, the sale of Host Hotels and Resorts' European portfolio for €420 million (€182,000 per room) in November, and the sale of a pan-European portfolio of eight Hilton-branded hotels for €400 million (€147,000 per room) in December. April was the strongest month of 2015, owing to the sale of the Maybourne Collection (London's iconic Claridge's, Connaught and Berkeley hotels), which reportedly transacted for €2.7/£2.0 billion (€5.1 million per room).

Single Assets

After an already record-breaking 2014, single asset volume reached new heights in 2015 with year-on-year growth of 21%. Single asset transactions represented 38% of total transaction volume and 237 individual hotels (approximately 44,000 rooms) were sold for €7.5 million or more. In 2014, 190 single asset hotel deals were recorded (37,000 rooms).

Following a decline of 3% in 2014, the average price per room for single assets increased by 3% in 2015. The highest prices per room for single assets were achieved in Italy, Switzerland, the UK, Norway and the

CHART 3: INVESTMENT VOLUME IN 2015 BY QUARTER



UK HOLIDAY INN PORTFOLIO



In a portfolio transaction comprising 18 properties (724 rooms), Cerberus Capital Management acquired the second tranche of the LRG hotel portfolio from LRG. HVS advised Cerberus Capital Management and its lender.

Netherlands, with individual prices per room as high as £971,000/€1.3 million in London (the Regency Hotel, now the DoubleTree by Hilton London Kensington, which was sold for £100/€135 million) and €1.3 million in Venice (the Gritti Palace, which transacted for €105 million).

Spotlight on the UK

Once again, the UK topped the ranking in terms of both portfolio and single asset transactions. UK sales represented 31% of European single asset transactions with a volume of €2.9 billion (£2.2 billion), an increase of 20% on 2014. The UK also carved a clear gap ahead of Germany (in second place with €2 billion) and Spain (in third place with €656 million).

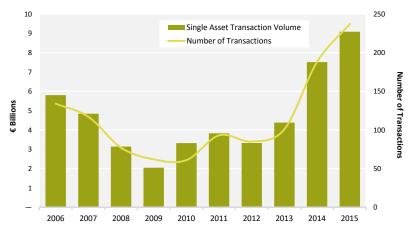
London accounted for 63% (€1.9/£1.4 billion) of all single asset transactions in the UK. Major deals included the sale of the Ace Hotel

> London Shoreditch by Starwood Capital for €206/£150 million (€800,000/£581,000 per room), setting a new price per room record in East London. The St Ermin's hotel was acquired by the Chen family's Sunrider International for €231 million (€700,000 per room) from a joint venture between Angelo Gordon, Amerimar and Gracemark. The Holiday Inn Kensington Forum was sold by Apollo Global, shortly after it acquired the hotel as part of a UK portfolio, to Queensgate Investment

for €473/£350 million (€522,000/£386,000 per room).

Notable transactions outside London include CDL's acquisition of the Cambridge City Hotel from London & Regional for €84/£61 million (€426,000/£311,000 per room). The Leena Group acquired the Village Hotel in Edinburgh from KSL Capital Partners for €38/£26.5 million (€314,000/£221,000 per room).

CHART 4: SINGLE ASSET INVESTMENT VOLUME 2006-15



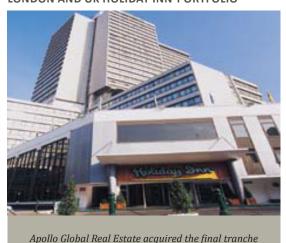
Source: HVS - London Office

Spotlight on Germany

Germany remained the second most active region in Europe with 48 sales, 23% of all single asset sales in Europe during 2015, including nine hotels in Munich, eight in Berlin and five in Hamburg. Single asset deal volume in Germany grew from €820 million to approximately €2 billion (+140%). The sale of the Sofitel Munich Bayerpost to Deka Immobilien achieved the highest price, €180 million (€455,000 per room). Deka, Union Investment and Art-Invest Real Estate Management were the most active buyers. accounting for almost 40% of all German single asset transactions.

Other notable transactions included the sale of Le Méridien in Munich for €158 million (€415,000 per room) by Kildare Partners and a Luxembourg-based administrator to Deka;

LONDON AND UK HOLIDAY INN PORTFOLIO



of the LRG hotel portfolio from LRG. The transaction

comprised 22 hotels (5,178 rooms), including the

Holiday Inn London Kensington Forum. HVS acted as valuers for the lenders.

the Radisson Blu Hotel in Hamburg, which was bought by Azure Hotels for €150 million (€270,000 per room); and a future 25hours Hotel in Munich for €120 million (€706,000 per room), which was purchased by Inka AG from a joint venture between Tristan Capital Partners and Freo. We note that a number of the transactions recorded were developments (for example, the INNSIDE by Meliá Hamburg, which was acquired by CPA®:18 for €29 million/€140,000 per room, and the Hampton by Hilton Berlin Alexanderplatz, which was sold for an undisclosed sum), showing that investors are eager to become more entrepreneurial in search of yield.

Spotlight on Spain

On account of increases in international demand and a continued recovery of the major European tourism economies, hotel transactions in Spain have increased substantially in the last two years. The main focus remained on urban markets like Barcelona and Madrid. Notable single asset transactions included the Hotel Ritz in Madrid, which was acquired by a joint venture between Mandarin Oriental and the Olayan Group for €130 million (€778,000 per room), and the Holiday Inn Bernabéu in Madrid, bought by Hispania for €50.6 million (€162,000 per room) from Leading Hospitality. Recent portfolio transactions, such as the joint venture between Barceló and Hispania-Azora (16 hotels with 6,097 keys) and Meliá and Starwood Capital (six hotels with 2,855 keys), confirm the strong interest from international investors in the region.

Spotlight on Italy

Nine transactions were recorded in Italy with a total volume in excess of €630 million, most of which took place in primary cities such as Rome, Milan and Venice. Three main transactions made up 70% of the total single asset sales: the Boscolo Milano Hotel (€101 million, €659,000 per room); the Westin Excelsior, Rome (€222 million, €703,000 per room); and the Gritti Palace, Venice (€105 million, €1.3 million per room). With those three sales driving up the average values, Italy saw an average price per room of €381,000 in 2015.

Spotlight on France

In France, 19 single asset transactions (close to 2,200 rooms) were recorded, an increase of 16% on 2014. These sales accounted for approximately €521 million. Similar to 2014, most transactions occurred in the Greater Paris area (80% of the single assets sold in France in 2015). Highlights in 2015 included MI29 Eurobail's purchase of the Novotel Tour Eiffel Hotel (former Nikko Hotel) from AccorHotels for €200 million (€262,000 per room).

The Year of the Portfolio Deal

In 2015 portfolio transactions accounted for €14.6 billion, or 62% of the total European transaction volume. This figure is remarkable, as it not only represents more than double the portfolio transaction volume of 2014 but it also sets a new record by surpassing the €14.5 billion recorded in 2006, at the peak of the last cycle. A further record was achieved in terms of the number of portfolio sales, with

some 70 individual portfolio transactions recorded last year (totalling approximately 98,000 rooms).

The largest portfolio deal in 2015 was the sale of the Maybourne Collection, comprising three London luxury trophy assets (Claridge's, The Connaught and The Berkeley), which was acquired by the Qatar Investment Authority from joint owners Sir David and Sir Frederick Barclay and Paddy McKillan. The acquisition price for the 100% stake in the company owning the three assets, reported to be in the region of €2.75 billion, represents a price per room of more than €5 million.

A joint venture between Lehman Brothers Real Estate, Realstar and GIC (together 'LRG') further concluded the disposition of its UK hotel portfolio comprising Holiday Inn- and Crowne Plaza-branded hotels. The second tranche of 18 regional hotels was acquired by Cerberus Capital Management for €310 million (€127,000 per room). Apollo Global subsequently acquired the third and last part of the portfolio comprising 22 hotels for €1.3 billion (€249,000 per room), which included several London hotels, one of which was quickly sold on to Queensgate Investment.

Several hotel platforms also changed hands in 2015. Lone Star Funds acquired the Jurys Inn portfolio of 31 hotels across the UK, Ireland and the Czech Republic for €883 million (€117,000 per room) and Hong Kong CTS bought Kew Green Hotels comprising 54 hotels across the UK for €569 million (€87,000 per room). Singapore-based Frasers Hospitality acquired Malmaison and Hotel du Vin, which includes 29 hotels across the UK, for €511 million (€245,000 per room).



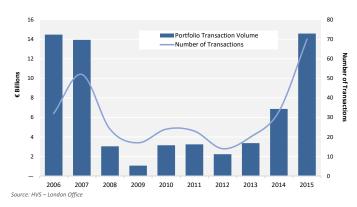
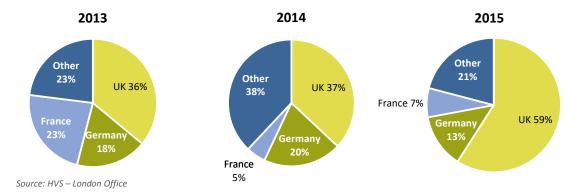




CHART 6: PORTFOLIO INVESTMENT BY REGION 2013-15



Portfolio Investment by Region

Once more, the UK was top in terms of portfolio transactions with a total portfolio volume of €8.6 billion, more than three times the amount recorded in 2014 and representing 59% of total European portfolio transaction volume for the year. Although Germany's share of total European portfolio volume (13%) decreased, the absolute amount (€1.9 billion) represents an increase of 40% on 2014 levels. France also recorded strong portfolio transaction activity with a total volume of just over €1 billion, double the amount registered in 2014 (after the exclusion of Jin Jiang's acquisition of Louvre Hotels).

Buyers

Private equity companies are showing sustained interest in hotels as they represented almost 28% of the total volume, followed by institutional investors (25%), real estate investment companies (18%) and hotel operators (16%).

Private equity investors accounted for a particularly large share of portfolio acquisitions (39%), but also showed keen interest in single assets (10%). This includes firms such as Apollo Global (acquired a portfolio of 22 hotels across the UK for €1.3 billion), Lone Star Funds (acquired a portfolio of 31 Jurys Inn hotels across the UK, Ireland and Czech Republic for £680/€883 million), and Starwood Capital (acquired five portfolios of 23 hotels overall across Europe).

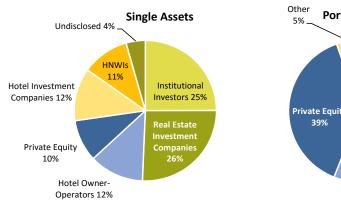
Institutional investors were also active with sovereign wealth funds accounting for approximately a quarter of both portfolio buyers and single asset purchasers. This included the acquisition of a portfolio of eight Hilton hotels by the Oman Investment Fund (€400 million) and the purchase of the Maybourne Collection by the Qatar Investment Authority (£2/€2.75 billion).

Real estate investors continued to diversify their portfolios into hotels and represented 26% of the investment volume in single assets and 13% in portfolios. The biggest

acquisitions by real estate investors in 2015 were the the Ace Hotel in London by Limulus Ltd (£150/€206 million) and several portfolio purchases by Hispania Activos Inmobiliarios.

After being very busy in 2014 (Jin Jiang's acquisition of Louvre Hotels

CHART 7: BUYER TYPES IN 2015 - SINGLE ASSET SALES VERSUS PORTFOLIO





Source: HVS – London Office

CROWNE PLAZA AMSTERDAM CITY CENTRE, THE **NETHERLANDS**



YC Amsterdam BV acquired the 270-room Crowne Plaza Amsterdam City Centre from Host Hotels & Resorts for €103.5 million. HVS Hodges Ward Elliott acted as the seller's broker in this transaction. The hotel will undergo a full renovation and will open in 2017 as a Kimpton hotel, becoming the first Kimptonbranded property outside of the Americas.

Group, for example), hotel owner-operators continued to be active in 2015, accounting for 12% of single asset investment volume and 18% of portfolio volume. Major transactions include Accor's acquisition of 43 hotels from Foncière des Régions (€281 million) and the acquisition by China-based Hong Kong CTS of Kew Green Hotels, comprising 54 hotels across the UK(£400/€569 million).

Investment by Region

Transaction volume from European investors accounted for almost 46% of overall investments, similar to 2013 levels. These buvers mainly sought well-established, branded hotels in mature markets (such as the Novotel Tour Eiffel in Paris and the Sofitel Munich Bayerpost or Le Méridien in Munich). North 25,000

American investment accounted for 23% of total volume in 2015, down 3%, but in absolute terms it increased by almost 50%, showing that these investors remain keen to deploy capital outside of North America. Asian investment increased by 11% on account of continued strong interest from Asian buyers such as Singapore-based M&L Hospitality, which acquired assets in the UK, Belgium and the Netherlands, or Queensgate, which acquired the Holiday Inn

London Kensington Forum. Investment from the Middle East also increased, representing 19% of total sales, but did not reach 2013 levels, which included several acquisitions of upscale and luxury assets in London and Paris.

Sellers

Real estate investment companies made up the largest seller segment for both portfolio and single asset deals. Notable portfolio dispositions by these sellers include LRG's sale of 40 Holiday Inn- and Crowne Plazabranded hotels across the UK, sold in two tranches. Additionally, the Berkeley Group sold an nhow hotel development in London to AXA IM for €126 million (€664,000 per room).

The largest single asset disposition by an institutional investor was Invesco's sale of the Radisson Blu Hamburg to Azure for €150 million (€270,000 per room). Credit Suisse's Hospitality Fund sold the Hotel Palace Luzern to Asian-based Yunfeng Gao for €46 million (€338,000 per room).

Hotel owner-operators were also active sellers: the Moran Hotel Group sold nine properties to Dalata Hotel Group for €455 million (€200,000 per room) and Fattal and the Leopard Group sold a portfolio of 18 hotels to Pandox for €400 million (€117,000 per room). Starwood Hotels & Resorts was an active seller of trophy assets, including the Westin Excelsior Rome to Katara Hospitality and the Gritti Palace in

CHART 8: INVESTOR ORIGIN BY REGION 2010-15

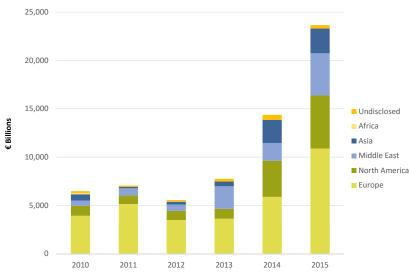
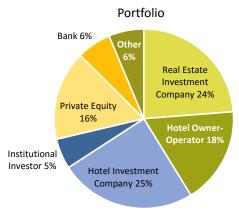




CHART 9: SELLER TYPES IN 2015



Source: HVS - London Office

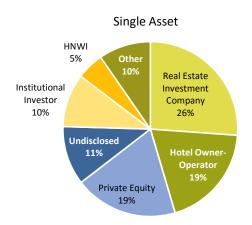
Venice to Nozul Hotels & Resorts. Belmond and Landis Inversiones sold the Hotel Ritz in Madrid.

While private equity houses were net buyers, notable dispositions included Apollo Global's sale of the Holiday Inn London Kensington Forum to Queensgate Investment. KSL Capital Partners sold its Malmaison and Hotel du Vin portfolio to Frasers Hospitality. Mount Kellett Capital Management, Ulster Bank, Westmont Hospitality Group and Avestus Capital Partners (shareholders of Jurys Inn) sold the Jurys Inn portfolio of 31 UK assets to Lone Star Funds.

Conclusion and Outlook

2015 was a truly outstanding year for hotel deals, leading to new records for both portfolio and single asset transaction levels. Attracted by continued RevPAR growth in most major European markets, investors turned eagerly to the hotel sector. Interest stayed strong as hotels remained a comparatively attractive investment class, presenting investors with the necessary sector knowledge and the opportunity to achieve higher investment yields than other property types. The search for yields, which in 2015 was exacerbated by low interest rates, downward pressure on stocktakes and global political turmoil, will continue with keen interest from within Europe, but especially from the Middle East and Asia.

Despite current economic woes and increased volatility in the stock markets, there is no immediate end in sight for interest in the hotel sector, as underlying operating fundamentals are trending upwards and we



would expect 2016 to continue to see strong investor demand. Given the UK's recent dominance within the European transactions landscape, attention in the current year is likely to shift further to other markets such as Germany, France and Benelux. Concerns about a potential lack of supply are somewhat mitigated by the fact that acquisitions made at the beginning of the current cycle are nearing the end of a five-year holding period. While 2016 might not turn out to top 2015, no immediate slowdown is in sight as the fourth quarter of 2015 accounted for a third of the year's total transaction volume, and this momentum is expected to spill over into 2016. Indeed, 2016 has already seen several significant transactions, such as the purchase of two Club Quarters hotels in London by AXA and ATP from Chelsfield Partners for €245/£180 million (€524,000/£385,000 per key). Other ongoing high-profile sales for 2016 include the two Hilton Metropole hotels in London and Birmingham, the new Hilton at Schiphol Airport in Amsterdam, the Park Inn Berlin Alexanderplatz, the Hilton Athens and the Le Méridien Etoile in Paris.

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CHART 10: EUROPEAN PORTFOLIO TRANSACTIONS 2015

Portfolio	Location	Country	10401	000	Price (€)	Boom (e)	Buyer	Seller
Radisson Blu & Park Inn Antwern	Antwers	Belgium	HOTEIS 2	306	48 000 000	157 000	Algonomin & KKB	Fibit Imaging 1td
Davis Inc. Cours Doutfelio	d since	Dei Brain	7 6	300	Poochoop 1	Door, CL	Conference Anna Card Anna Anna Anna Anna	IV. Margan Stanlar & Basic law Group
rais illi dioup rottoilo	SIBL	LI AII CE	n '	004	Olidisciosed	Olidisciosed	SWISS LITE KEINI OBO CIUD UEAI TUTIU	JV. Morgan Stanley & Paris IIII Group
Hotels du Roy	Paris, Nice	France	9	472	360,000,000	763,000		Gerpro
43 Foncière des Règions Hotels	Various	France	43	4,237	281,000,000	66,000	AccorHotels	Foncière des Régions
Alliance Portfolio	Various	France	12	1,915	Undisclosed	Undisclosed	LFPI Hotels Management DL	Lone Star Funds
2 Campanile Properties	Various	France	2	137	10,000,000	73,000	Swiss Life REIM	SCSP
Host Hotels & Resorts' European Portfolio	Paris, Venice, Milan, Rome, Warsaw, Nuremberg, Brussels	France, Italy, Poland, Germany, Belgium	∞	2,309	420,000,000	182,000	JV: Benson Elliott & Walton Street Captial, in Partnership with Algonquin	Host Hotels & Resorts' European Joint Venture
Quartier Potsdamer Platz (Grand Hyatt & Mandala Hotel)	Berlin	Germany	2	200	Undisclosed	Undisclosed	JV: Brookfield Property Partners & KIC	Savills Investment Management
Trias Portfolio (Mixed-Use, 2 Hotels in Germany)	Berlin	Germany	2	248	Undisclosed	Undisclosed	NorthStar Realty Finance	Provinzial
Stella Portfolio 2015 (Mixed-Use Incl. 1 Hotel)	Düsseldorf	Germany	1	160	Undisclosed	Undisclosed	Corpus Sireo	Deka Immobilien
Aspria Resorts 2015	Hanover, Hamburg	Germany	2	29	54,000,000	806,000	Cofinimmo	Aspria
Leipzig Museumsquartier (2 ibis Properties)	Leipzig	Germany	2	294	Undisclosed	Undisclosed	BNP Paribas REIM Germany	Benchmark RE Dev
DG Anlage Office Portfolio (Mixed-Use Incl. 1 Hotel)	Leipzig	Germany	1	231	Undisclosed	Undisclosed	TLG Immobilien	DG Anlage
Aurelius DE Munich Hotel Portfolio	Munich	Germany	2	146	Undisclosed	Undisclosed	Undisclosed	Aurelius Holding
Stuttgarter Südtor Quartier (Mixed-Use Incl. 1 Hotel)	Stuttgart	Germany	1	181	Undisclosed	Undisclosed	Patrizia Immobilien AG	TAG Immobilien AG
B&B Portfolio	Various	Germany	22	2,271	128,000,000	56,000	Foncière des Murs	Carlyle
16 Leonardo Hotels & 2 Holiday Inns in Germany	Various	Germany	18	3,415	400,000,000	117,000	Pandox AB	Leopard Group & Fattal Hotels
Motel One Portfolio	Various	Germany	6	739	Undisclosed	Undisclosed	Foncière des Régions	Motel One
B&B Hotels	Various	Germany	9	689	Undisclosed	Undisclosed	Art Invest	B&B Hotels
Nordic Hotels Portoflio	Various	Germany	25	1,816	Undisclosed	Undisclosed	Louvre Hotels Group	Nordic Hotels AG
German, Belgian and Swiss Hotel Portfolio	Various	Germany, Belgium, Switzerland	18	3,415	200,000,000	29,000	Fattal Hotels	JV: Migdal Insurance, Liberty Properties, Menora Mixtachim, Amitim & Tshuva Group
Accor DE/NL Portfolio 2015 (18 DE, 11 NL)	Various	Germany, Netherlands	29	3,354	209,000,000	62,000	Event Hotel Group	AccorHotels
HRADF/NBG Hotel Portfolio	Athens	Greece	ĸ	343	400,000,000	1,200,000	Jermyn Street Real Estate Fund	Greece's Privatization Agency
Moran Hotel Portfolio (5 Ireland & 4 UK)	Various	Ireland, UK	6	2,279	455,000,000	200,000	Dalata Hotel Group	Moran Hotel Group
invesco Pan-European Portfolio	Rome, Den Haag, Munich, Vienna, Italy, Hanover	Italy, Netherlands, Germany, Austria	9	1,176	152,000,000	129,000	AccorHotels	Invesco
Arena Towers Holiday Inn Hotels	Amsterdam	Netherlands	2	443	55,000,000	124,000	First Sponsor Group Ltd	IVG Institutional Funds GmbH
Tivoli Hotels Portugal	Lisbon, Algarve	Portugal	4	1,178	118,000,000	100,000	Minor Hotel Group	ESAF
Best Hotel Properties SK Hotel Portfolio 2016 Medplaya Hotel Portfolio 2015	Various Benidorm, Sinemorets	Spain	7 7	610	Undisclosed	Undisclosed	Nova Hotels Medplaya	Best Hotel Properties JV: TUI & Orbita
Two Atlantis Hotels	Corralejo (Fuerteventura)	Spain	2	625	105,000,000	168,000	Hispania (via its Subsidiary Hispania Real SOCIMI,	Undisclosed
H10 Cambrils Playa & Apartamentos Las Palmeras	Costa Daurada, Fuerteventura	Spain	2	519	Undisclosed	Undisclosed	H10 Hotels	NH Hotels Group (Managed by Hesperia)
Grand Hotel Atlantis Bahia & Suite Hotel Atlantis	Fuerteventura	Spain	2	625	105,000,000	168,000	Hispania	Undisclosed
Hotel Catarina & Altamarena	Gran Canaria, Fuerteventura	Spain	2	640	47,800,000	75,000	IFA Hotels	Undisclosed
Hesperia Ramblas & Vincci Málaga	Hesperia Ramblas, Vincci Málaga	Spain	2	175	27,900,000	159,000	Hispania	Undisclosed
DAWM Spain Hotel Portoflio	Madrid, Barcelona, Seville	Spain	4	818	76,000,000	93,000	AccorHotels	Deutsche AWM-Germany
Meliá Resorts (80% stake)	Malaga, Lanzerote, Fuerteventura, Ibiza, Majorca	Spain	9	2,855	176,000,000	62,000	Starwood Capital Group	Meliá Hotels International
Sumba Hotel & Borneo Hotel	Mallorca	Spain	2	480	Undisclosed	Undisclosed	Allsun Hotels	Undisclosed
Marina Hoteles	Mallorca, Ibiza	Spain	9	1,200	Undisclosed	Undisclosed	Feel Hotel Group	Marina Hotels
B&B Spain Hotel Portfolio	Valencia, Alicante	Spain	2	245	Undisclosed	Undisclosed	B&B Hotels	Apollo Global RE
Barcelo Hotel & Retail Portfolio Part 2 (Mixed-Use)	Various	Spain	S	2,151	Undisclosed	Undisclosed	Hispania	Barcelo Hotels & Resorts
Dunas Spain Hotel Portfolio	Various	Spain	4	1,183	75,000,000	63,000	Hispania	Dunas Grupo
Barcelo Hotel & Retail Portfolio Part 1 (Mixed-Use)	Various	Spain	11	3,946	Undisclosed	Undisclosed	Hispania	Barcelo Hotels & Resorts
Meliá Hotels	Various	Spain	7	2,933	176,000,000	000'09	Starwood Capital	Meliá Hotels International

CHART 11: EUROPEAN PORTFOLIO TRANSACTIONS 2015 - CONTINUED

Portfolio	Location	Country	No. of Hotels	No. of Rooms	Price (€)	Price per Room (€)	Buyer	Seller
Four Former Think Apartments	Aparthotels at Earls Court, Tower Bridge, Bermondsey Street and	UK	4	650	267,500,000	411,000	Starwood Capital Group	Administrators
Lasalle Investment Birmingham Portfolio (Mixed-Use)	Birmingham	Ŋ	-	120	Undisclosed	Undisclosed	Legal & General Property	LaSalle Investment
Three Oceana Hotels	Bournemouth	Ä	m	283	22,000,000	78,000	Qatar-Based Group of Investors	Brian Shone & Terence Taylor (of Oceana Hotels)
Avon Gorge, Montpellier Chapter, Magdalen Chapter & Hotel	Bristol, Cheltenham, Exeter,	UK	4	265	51,300,000	194,000	Frasers Hospitality	Swire Properties Hotels Holdings
The Hotel Collection	Buxton, Basingstoke	'n	2	222	Undisclosed	Undisclosed	Britannia Hotels	The Hotel Collection
Derby Riverlights	Derby	UK	2	219	22,900,000	105,000	Moorfield Group	Undisclosed
The Town House Collection	Glasgow, Edinburgh	UK	2	149	Undisclosed	Undisclosed	Starwood Capital Group	Peter Taylor
Five Former Mint Hotels	Glasgow, Leeds, Birmingham, Bristol, Manchester	ΩĶ	Ŋ	1,200	219,800,000	183,000	Marathon Asset Management	Blackstone
Maybourne Hotel Collection	London	UK	ĸ	538	2,748,000,000	5,100,000	Qatar Investment Authority	Maybourne Hotel Group, Paddy McKillen
London Extended Stay & Residential Portfolio (Mixed-Use)	London	UK	4	561	Undisclosed	Undisclosed	Starwood Capital Group	Duff & Phelps
Bruntwood Manchester Hotel Portfolio	Manchester	UK	2	326	60,000,000	184,000	M&L Hospitality	Bruntwood
Two UK Ramadas	Manchester, Birmingham	UK	2	232	30,200,000	130,000	Marathon Asset Management	Shiva Hotels
Park Im Loan Portfolio	Northampton, Lakeside, Telford, Bedford, Harlow, Birmingham West, Nottingham, Cardiff	חג	œ	1,107	84,600,000	76,000	Kennedy Wilson Europe Real Estate	Bank
Feathers Group	Preston, Manchester, Liverpool,	UK	∞	724	84,400,000	117,000	Topland	Feathers Group
LRG 2 (Silk Portfolio)	Various	UK	18	2,443	310,000,000	127,000	Cerberus Capital Management	JV: Lehman Brothers Real Estate, Realstar & GIC Real Estate
Malmaison Hotel du Vin	Various	'n	29	2,082	511,100,000	245,000	Frasers Hospitality	KSL Capital Partners
Kew Green Hotels	Various	UK	22	695'9	568,700,000	87,000	Hong Kong CTS Hotels Co.	Goldman Sachs & TPG Special Situations Partners
Jupiter Hotels	Various	UK	26	2,665	216,000,000	81,000	JV Singha Estate & FICO	Patron Capital & RBS
LRG 3 (Ribbon Portfolio)	Various	UK	22	5,178	1,291,000,000	249,000	Apollo Global Real Estate	JV: Lehman Brothers Real Estate, Realstar & GIC Real Estate
Premier Inn Portfolio	Various	UK	2	524	76,000,000	145,000	Orchard Street Investment Management	M&G Real Estate
Compass Portfolio 2015	Newcastle, Fleet, Sutton Coldfield, Liverpool	UK	4	173	12,000,000	000'69	David Samuel Properties	M&G Real Estate
Project Laser (Mixed-Use)	Various	UK	63	5,804	Undisclosed	Undisclosed	Lone Star Funds	Moorfield Group Ltd
Seven ibis Hotels (5 UK & 2 Ireland)	Crawley, Leicester, Sheffield, Plymouth, Birmingham, Dublin, Coventry	UK, Ireland	7	708	32,600,000	46,000	Starboard Hotels (5 UK) Cannock Investments JV Hetherly Capital Partners (1 UK, 1 IR)	Accordotels
Junys Inn Portfolio	Various	UK, Ireland, Czech Republic	31	7,523	882,900,000	117,000	Lone Star Funds	Shareholders of Jurys inn (Mount Kellett Capital Management, Ulster Bank, Westmont Hospitality Group & Avestus Capital Partners)
Hilton Portfolio	Various	Switzerland, Spain, Belgium, Germany, France, Luxembourg	∞	2,713	400,000,000	147,000	Oman Investment Fund	JV: Westmont & Budapest Capital
K+K Hotels Portofilo	Various	UK, France, Spain, Germany, Austria, Hungary, Czech Republic, Romania	10	1,192	Undisclosed	Undisclosed	JV: Highgate Hotels & Goldman Sachs	Koller Family
Source: HVS London								Note: JV = Joint Venture





CHART 12: EUROPEAN SINGLE ASSET HOTEL TRANSACTIONS 2015

Property	Country	Location	Number of	Price (€)	Price per	Buyer	Seller
Bleibergerhof	Austria	Bad Bleiberg	108	Undisclosed		HB1 Hotels	Undisclosed
Ramada Inn	Austria	Innsbruck	159	Undisclosed	Undisclosed	ImmoKAG	UBM Realitaetenentwicklung AG
Seehotel Klopein	Austria	Sankt Kanzian	78	Undisclosed	Undisclosed	Marolt Hotels	UniCredit - Austria
Courtyard by Marriott Vienna Messe	Austria	Vienna	251	35,000,000	139,000	Deka Immobilien	S IMMO AG
InterCityHotel Wien	Austria	Vienna	179	53,000,000	296,000	Warburg-HIH Invest	Undisclosed
Scandic Antwerp	Belgium	Antwerp	204	13,600,000	67,000	Van Der Valk	Pandox
Park Inn by Radisson Brussels Midi	Belgium	Brussels	142	Undisclosed	Undisclosed	M&L Hospitality	JV: Atenor Group, Eiffage Group & Besix Group
Sheraton Brussels Hotel & Towers	Belgium	Brussels	520	Undisclosed	Undisclosed	Eaglestone	International Real Estate plc
Park Inn Leuven	Belgium	Leuven	133	15,500,000	_	Foncière des Murs	CIP NV
Petka Hotel	Croatia	Dubrovnik	104	Undisclosed		Meat Industry Brothers Pivac	Soldo family
Diplomat Center	Czech Republic	Pizen	195	Undisclosed		Undisclosed	CA Immo
Hotel Yasmin	Czech Republic	Prague	196	Undisclosed		Le Hotels Group	Ivan Chadima and Peter Joseph Donnelly
Europort Airport Center	Czecn Republic	Prague	522	Organisciosed	Onaisciosed	Undisclosed	CA IMMO
Scalidic note: Dadieses Blu Chu Lotel	Fetonia	Tallian	300	46,000,000		NEP EIEITUOTII AS	Galaxon Invest BV
National Darte Monte Grand Oriest	Eranco	Idillilli	200	46,000,000		Ettell Capital As	Diagra 8 Maranas
Clirk Med Sant'Ambroggio	France	Corsica	291	26,000,000		La Francisca Mariagers Obo Livar F IV: Corsea Promotion & Inovallis Caisse D'Enargne	rielle & vacances
Hotel Rives de Paris	France	Courbevoie	33	Undisclosed		Groupe Marvin	Louvre Hotels
L'Alpaga	France	Mégève	27	Undisclosed		Perseus Capital Partners	Undisclosed
Thierstower	France	Nancy	192	Undisclosed	Undisclosed	JV: AccorHotels & Nouvel Habitat	SAS Hibernia France
Novotel Tour Eiffel Hotel (former Hotel Nikko)	France	Paris	764	200,000,000	262,000	MI29 Eurobail	AccorHotels
Courtyard by Marriott Paris Arcueil	France	Paris	170	24,250,000		Undisclosed	Marriott International
Hotel Montalembert	France	Paris	26	Undisclosed	Undisclosed	Besse Signature	Grupo Majestic
Hôtel Franklin-Montreuil	France	Paris	96	Undisclosed	Q	Perseus Capital Partners (in partnership with 123Venture)	Undisdosed
Villa Mazarin	France	Paris	29	25,000,000		Xavier Niel	Guesthouse SARL
Best Western Premier Opéra Liège	France	Paris	20	Undisclosed		Groupe Arthus-Bertrand	JV: Pramerica & Paris Inn Group
Golden Tulip Marne La Vallee	France	Paris	/8	Undisclosed	Undisclosed	Hoteldev	Undisclosed
Hotel Royal Garden Champs-Élysées	France	Paris	72	13.100.000		Esprit de France	Undisclosed
Hotel Champlain (now Hotel Mercure Paris Saint Lazare Monceau)	France	Paris	0.5	Undisclosed		Extend AM	Financiere EOS
Best Western Premier 61 Paris Nation Hotel	France	Paris	48	8,200,000		JV: Eternam & Paris Inn Group	JV: Pramerica & Paris Inn Group
Best Western Premier Louvre Saint-Honoré	France	Paris	40	Undisclosed	Undisclosed	Eternam	Paris Inn Group
Chalet-hotel Le Kaya	France	Saint-Martin-de-Belleville	20	11,000,000	220,000	Extend AM	Algonquin
Hotel Les Roches Rouges	France	Saint-Raphael	20	Undisclosed	Undisclosed	Perseus Capital Partners	Undisclosed
Tobbaccon Hotel	Germany	Bensheim	111	Undisclosed	Undisclosed	Jurgen Streit	Undisclosed
andel's Hotel	Germany	Berlin	557	105,000,000	189,000	Union Investment	Property firm owned by Warimpex Finanz-Und Beteiligungs AG & UBM
Meliá Berlin	Germany	Berlin	364	92,500,000	254,000	Union Investment	Grauel Coonstultants Gmbh
Hampton by Hilton Berlin Alexanderplatz (Development)	Germany	Berlin	344	Undisclosed		Union Investment	Lambert Holding Gmbh
Ramada Hotel Berlin Mitte	Germany	Berlin	145	20,000,000		Terra-Contor-Verwaltungsgesellschaft mbH	Aguirre Newman
Hotel Albrechtshof	Germany	Berlin	86	Undisclosed		Undisclosed	Undisclosed
SIMAKI ments business Berlin Prenziauer Berg	Germany	Berlin	121	14,600,000	80,000	Immobilienwerte Hamburg	USI AG
Amaryl City-Hotel am Kurfürstendamm	Germany	Berlin	131	Undisclosed		Connect Real Estate Group	Undisdosed
Golden Tulip Hotel Kronprinz	Germany	Berlin	79	Undisclosed		Novum Group	Undisclosed
SAS Radisson Hotel	Germany	Cologne	389	78,500,000	_	Invesco RE	IBRC
Pullman Hotel Cologne	Germany	Cologne	275	Undisclosed		Art-Invest Real Estate Management	Ebertz & Partner
Motel One	Germany	Cologne	424	Undisclosed		Motel One	Hochtief
B&B Hotel	Germany	Düsseldorf	124	Undisclosed	Undisclosed	Blackbear Real Estate	Undisclosed
swissotei busseidori Mercure Hotel Disseldorf Seestern	Germany	Düsseldorf	160	18,000,000		Cornis Sireo	Deka Immobilien
Novotel Erlangen	Germany	Erlangen	170	20,000,000		Art-Invest Real Estate Management	E&P Real Estate
Hotel Arosa	Germany	Essen	87	Undisclosed	Undisclosed	Marx City Investor GmbH & Co. KG	Undisclosed
Le Méridien Parkhotel Frankfurt	Germany	Frankfurt	300	Undisclosed		Art-Invest Real Estate Management	Kildare Partners
Adina Aparthotel development at Frankfurt Europaviertel	Germany	Frankfurt	181	39,000,000		Deka Immobilien	GBI AG
Hotel Savigny	Germany	Frankfurt	155	Undisclosed	Undisclosed	SaWe	Accordio
Hotel a-ja Groemitz Das Resort	Germany	Gromitz	222	Undisclosed		Deutsche Immobilien Invest GmbH	Deutsche Immobilien AG
Radisson Blu Hotel, Hamburg	Germany	Hamburg	556	150,000,000		Azure Hotels	Invesco
	Commons	Dandmell	010				

Note: JV = Joint Venture





CHART 13: EUROPEAN SINGLE ASSET HOTEL TRANSACTIONS 2015 - CONTINUED

Sofite Hamburg Alter Wall			Doome		Poom (f)	puyer	
	Germany	Hamburg	241	Undisclosed	Undisclosed	Art-Invest Real Estate Management	Private UK Pension Fund
Height3	Germany	Hamburg	202	50,000,000	248,000	hausinvest europa (CGI)	Hochtief
INNSIDE by Meliá Hamburg (forward-funded development)	Germany	Hamburg	207	29,000,000	140,000	CPA®:18	WGFAG
Ghotel Hannover-Kleefeld	Germany	Hanover	325	Undisclosed	Undisclosed	Undisclosed	Aurelius Holding
Mercure Hotel Hannover-Mitte	Germany	Hanover	170	20,200,000	119,000	INTERNOS Global Investors	E&P Real Estate
Leipzig Marriott Hotel	Germany	Leipzig	231	23,800,000	103,000	TLG Immobilien	DG Anlage
Sofitel Munich Bayerpost	Germany	Munich	396	180,000,000	455,000	Deka Immobilien	Undisclosed
Le Meridien Munich	Germany	Munich	381	158,000,000	415,000	Deka Immobilien	Kildare Partners and a Luxembourg-based administrator
25hours Hotel Munich (Development)	Germany	Munich	170	120,000,000	706,000	Inka AG	JV: Tristan Capital Partners & Freo
Waitlott Mullicii White Tower Hotel Complex	Germany	Munich	354	1 Indisclosed	Undisclosed	CPA-:18 Swiss Life	IV: Von der Hevden Develonment & Atlant Capital SA
Holiday Inn Express Munich	Germany	Munich	302	Undisclosed	Undisclosed	URM Realitaetenentwicklung AG	InterContinental Hotels Group
Leonardo Hotel Munchen-Neuperlach (development)	Germany	Munich	220	Undisclosed	Undisclosed	Fattal Hotels	Investa Immobiliengruppe
Super 8 development in Laim District	Germany	Munich	168	Undisclosed	Undisclosed	Patrizia Immobilien	Undisclosed
Ghotel Munich-Zentrum	Germany	Munich	114	Undisclosed	Undisclosed	Heisig & Heisig	Aurelius Holding
Mercure Hotel Muenster City	Germany	Münster	156	12,600,000	81,000	JV: Zech Hotel Holding & Linnemann Hotel Holding GmbH	aik Invest
Mercure am Centro Oberhausen	Germany	Oberhausen	94	Undisclosed	Undisclosed	Novum Group	AccorHotels
Alpenhotel Oberstdorf	Germany	Oberstdorf	220	Undisclosed	Undisclosed	Kaiserbad Bansin Hotelbetriebsgesellschaft mbh	Von Jutrezenka Family
Macrander Best Western Hotel Offenbach	Germany	Offenbach	127	Undisclosed	Undisclosed	CG Gruppe	Undisclosed
Hotel Remscheider Hof	Germany	Remscheid	88 (Undisclosed	Undisclosed	Schlossbräu Mariakirchen GmbH & Co. KG	JV: Ali Ozdemir & Zafer Ozdemir
Park-Hotel Egement Fortana	Germany	Notificial Eggetti	122	Undisclosed	Undisclosed	Oliver natie difful & co. of aliastacks no	Naus-Dieter of al Voll Molike
Pullifall Stutigal Collidita	Germany	Stuttgart	181	Olidisciosed	190 000	nk Group Datrizia Immobilian	TAG Immobilies AG
Lotus Therme Heviz	Hingary	Heviz	231	19,000,000	82.000	Undisclosed	CIB Bank
Clarion Hotel Cork	Ireland	Cork	191	35,100,000	184,000	Dalata Hotel Group	Undisclosed
Castlemartyr Resort	Ireland	Cork	103	14,000,000	136,000	Martin Shaw	NAMA
InterContinental Dublin	or lor	Cublin	107	Hadisələsəd	pesolosipall	John Malone Partnership (a consortium including Paul Higgens and	b Reacions
	5 .					Lalco)	
Temple Bar Hotel	Ireland	Dublin	132	Undisclosed	Undisclosed	Pyramid Hotel Group	FBD Hotels
Staumons on the Green	reland	niigh d	130	Undisclosed	Undisclosed	Oldisciosed	July Stauritori
Hilton Dublin Nimainnam	reland	Dublin	111	Undisclosed	Undisclosed	nico Hotel Group	John Lally
Westin Dublin	Ireland	Dublin	111	11,000,000	67 000	Dalata notel Group Irish Life Assurance	Undisclosed
Premier Inn Dublin Airport	Ireland	Dublin	155	11.000.000	71.000	Kirkland Investments Ltd	Whithread
The Dawson	Ireland	Dublin	36	17,500,000	486,000	Tetrarch Capital	Allied Irish Banks plc
Clayton Hotel	Ireland	Galway	195	20,000,000	103,000	Dalata Hotel Group	Shane Connolly & John Glynn
Pillo Hotel	Ireland	Galway	104	10,500,000	101,000	Dalata Hotel Group	Undisclosed
Kilkenny Hibernian Hotel	Ireland	Kilkenny	46	000'008'6	213,000	iNua Partnership	Undisclosed
Glenroyal Hotel & Leisure Club	Ireland	Maynooth	113	10,500,000	93,000	Comer Group	Glenkerrin Group
Clarion Hotel Sligo Whites of Wexford	Ireland	Mexford	157	13,115,000	81,000 75,000	Dalata Hotel Group	David Shubotham & Martin Naughten
Hotel Brun	Italy	Milan	315	Undisclosed	Undisclosed	Finint	Unipol Gruppo Finanziario
Boscolo Milano Hotel	Italy	Milan	154	101,500,000	000'659	Undisclosed	Beni Stabili SpA
Hotel Hermitage	Italy	Milan	130	20,500,000	158,000	Fattal Hotels	Monrif
Savoia Hotel	Italy	Rimini	110	Undisclosed	Undisclosed	Allegroitalia Hotels	Undisclosed
Aldrovandi Villa Borghese	Italy	Rome	108	50,000,000	463,000	Dogus Holding A S	Aldrovandi Villa Borghese hotel
Holiday Inn Rome – Eur Parco Dei Medici	Italy	Rome	317	32,000,000	101,000	CPI Property Group	InterContinental Hotels Group
Westin Excelsion Rome NH Santo Stefano	Italy	Kome	316	222,000,000	188 000	Katara Hospitality INTEDNOS Global Investors	Starwood Hotels & Resorts
Gritti Palace A Luxury Collection Hotel	Italy	Venice	82	105.000.000	1.280.000	Nozul Hotels & Resorts	Starwood Hotels & Besorts
Maestral Resort & Casino	Montenegro	Przno	214	29,300,000	137,000	Petros Stathis	Hit d.d.
Crowne Plaza Amsterdam City Centre	Netherlands	Amsterdam	270	103,500,000	383,000	YC Amsterdam BV	Host Hotels & Resorts' European Joint Venture
Radisson Blu Amsterdam Airport	Netherlands	Amsterdam	246	43,000,000	175,000	M&L Hospitality	Schiphol Park Rijk Investments B.V.
Palace of Justice (hotel redevelopment)	Netherlands	Amsterdam	140	61,300,000	438,000	Rosewood Hotels, CTF Development	Dutch Government
Lloyd Hotel	Netherlands	Amsterdam	117	18,000,000	154,000	Rocco Veenboer	De Key
Cornelisz Hotel	Netherlands	Amsterdam	51	18,200,000	357,000	Van der Vorm Vastgoed	Nedstede Groep BV
Novotel scription Airport notel Hotel Des Indes	Netherlands	The Hague	314	28,000,000	304 000	Westmont Hospitality Group	Timeless Investments
Apollo Hotel	Netherlands	Utrecht	06	21,190,000	235,000	Van der Vorm Vastgoed	Nedstede Groep BV
Radisson Blu Airport Hotel, Oslo Gardemoen	Norway	Olso	200	172,000,000	344,000	O.G. Ottersland	Avinor AS
Clarion Hotel Royal Christiania	Norway	Olso	203	Undisclosed	Undisclosed	Petter Stordalen	DNB





Note: JV = Joint Venture

CHART 14: EUROPEAN SINGLE ASSET HOTEL TRANSACTIONS 2015 - CONTINUED

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Source: HVS London





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throw Hotel Bath Road) UK London 331 UK London 335 UK London 350 UK London 350 UK London 350 UK London 370 UK UK UK UK UK UK UK UK UK U		193 000	Undiscussed Investra Develonment
throw Hotel Bath Road) UK London 330 UK London 350 UK London 204 UK London 204		299,000	Canmoor Asset Management
throw Hotel Bath Road) UK London 350 UK London 204 11K Anarchaeter 778	2	000'669	Angelo Gordon & Co, Amerimar Enterprises & Gracemark
UK London	350 61,602,000	176,000	Arora Holdings
IIK		47,000	Alliance Group
	1	204,000	Patrizia Immobilien
Stephenson Quarter UK Newcastle 2		106,000	Clouston Group
In Park Mayagar Porth	58 9,652,000	166,000	Mawgan Porth Hollday Park Ltd
Nottingham	~		Administrators McAleer & Rushe
ipa UK Oswestry		173,000	Shropshire Leisure Group
UK Reading		345,000	Von Essen Hotels
UK Rotherham			Alix Partners for Prima Hotels
te & Spa UK Sketchley			Kevin and Nigel Downs
UK Sunbury-on-Thames		146,000	Conegate
Premier Inn Swansea City UK Swansea 116	116 18,460,000	159,000 Undisclosed	Mansford Holdings

Note: JV = Joint Venture

About HVS

HVS, the world's leading consulting and services organization focused on the hotel, mixed-use, shared ownership, gaming, and leisure industries, celebrated its 35th anniversary last year. Established in 1980, the company performs 4,500+ assignments each year for hotel and real estate owners, operators, and developers worldwide. HVS principals are regarded as the leading experts in their respective regions of the globe. Through a network of more than 35 offices and more than 500 professionals, HVS provides an unparalleled range of complementary services for the hospitality industry. www.HVS.com

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