Fourth Quarter 2020

Manhattan Lodging Overview Q4 2020

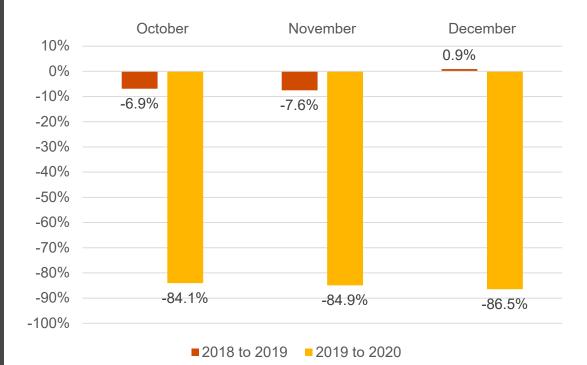
Declines in occupancy and revenue per available room ("RevPAR") continued to accelerate across Manhattan during the fourth quarter, as the COVID-19 pandemic curbed both holiday tourism and commercial traveler demand to the city. With tens of thousands of rooms temporarily closed, business and international travel all but suspended, and leisure demand drivers severely restricted, fourth quarter revenue per available room ("RevPAR") experienced a year-over-year decline of 85.2 percent.



"2020 is a year Manhattan hotel owners will likely choose to forget. With RevPAR down 71.2 percent for the year, owners are looking for a rapid distribution of a vaccine during 1H 2021 to ignite a gradual return of city-wide conventions, followed by the domestic business traveler and lastly, international inbound travel."

— Warren Marr, Managing Director, PwC

Manhattan Q4 RevPAR Change by Month





Source: PwC, based on STR data

Unprecedented number of permanent closures of Manhattan hotels grows

Manhattan's lodging sector continues to experience record permanent closures due to the COVID-19 pandemic. As of December 2020, 18 hotel properties consisting of 5,976 rooms in Manhattan were reported to stay closed permanently. This represents a 121% increase in the number of permanently closed rooms compared to the second guarter of 2020.

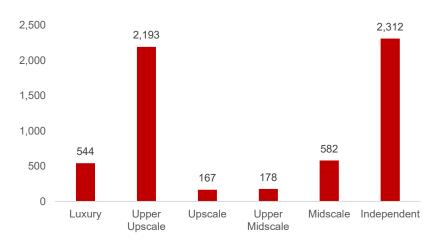
During the second half of 2020, 11 hotels permanently closed in Manhattan, including the 1,015-room Roosevelt Hotel, 876-room Hudson Hotel, 480-room Novotel Times

Square, 460-room Hilton Times Square, 196-room Salisbury Hotel, 132-room AKA Wall Street, 109-room Marmara Manhattan, 102-room Best Western Bowery Hanbee, 100-room AKA Tribeca, 95-room AKA United Nations, and 60-room Comfort Inn Manhattan Bridge.

While the Manhattan lodging sector has weathered many storms over the last few decades, the continued challenges faced by owners and operators in the current environment has made permanent closure an option that is increasingly under consideration.

Permanently Closed Hotel	Address	Rooms	Neighborhood	Class
Maxwell Hotel	541 Lexington Ave	698	Midtown East	Upper Upscale
New York Marriott East Side	525 Lexington Ave	636	Midtown East	Upper Upscale
Omni Berkshire Place	21 E 52nd St	399	Midtown East	Upper Upscale
W Hotel	8 Albany St	217	Downtown	Luxury
Courtyard New York Manhattan/Herald Square	8 Herald Square	167	Midtown South	Upscale
The Blakely	136 W 55th St	118	Midtown West	Upper Midscale
Excelsior Hotel	45 W 81st St	116	Uptown	Independent
Roosevelt Hotel	45 E 45th St	1,015	Midtown East	Independent
Hudson Hotel	356 W 58th St	876	Midtown West	Independent
Novotel Times Square Hotel	226 West 52nd St	480	Midtown West	Midscale
Hilton Times Square	234 W 42nd St	460	Midtown West	Upper Upscale
Salisbury Hotel	123 W 57th St	196	Midtown West	Independent
AKA Wall Street	84 William St	132	Downtown	Luxury
Marmara Manhattan	301 E 94th St	109	Uptown	Independent
Best Western Bowery Hanbee	231 Grand St	102	Downtown	Midscale
AKA Tribeca	85 W Broadway	100	Downtown	Luxury
AKA United Nations	234 E 46th St	95	Midtown East	Luxury
Comfort Inn Manhattan Bridge	63 Chrystie St	60	Downtown	Upper Midscale
Total Permanently Closed Hotels	18	5,976		
Total Inventory as of January 2020	519	103,752		
Percent of Inventory Permanently Closed	3.5%	5.8%		

Rooms Permanently Closed – By Class (Number of rooms)



Source: PwC analysis based on data from STR and independent research

Of the 18 hotels that have decided to permanently close since the start of the pandemic, eight hotels were luxury and upper upscale class, accounting for 45.8 percent of all closed hotel rooms. Given their more complex operating cost structure, higher-priced hotels have been disproportionately impacted compared to lower-priced hotels, which benefit from lower, less complex operating costs.

Five of the 18 permanently closed properties were independent hotels, totaling 38.7 percent of all closed hotel rooms. The Roosevelt Hotel was the largest property to close in 2020, accounting for 1,015 of the 2,312 independent hotel rooms. Although independent properties generally have more flexibility when it comes to not having to adhere to strict brand standards, lack of marketing spend and potential market penetration without the help of a large brand can create headwinds in a down market.

RevPAR fell 85.2 percent year-over-year during the fourth quarter of 2020, as the COVID-19 pandemic continued to impede both occupancy and average daily rate ("ADR") for Manhattan hotels. Year-over-year declines in occupancy were highest in November - down 68.7 percent. With overall occupancy for the quarter at just 30.1 percent and ADR at \$137.81, Manhattan RevPAR fell by \$238.37 to just \$41.45.

Of the four market classes tracked, upper upscale properties exhibited the most notable year-over-year decline in RevPAR - down 88.7 percent for the quarter, driven by a 76.0 percent decrease in occupancy and a 52.7 percent decline in ADR. For luxury hotel properties, where occupancy fell by 76.3 percent and ADR experienced a decline of 33.4 percent, Q4 RevPAR finished the quarter at just \$74.90; \$400 below prior year levels.

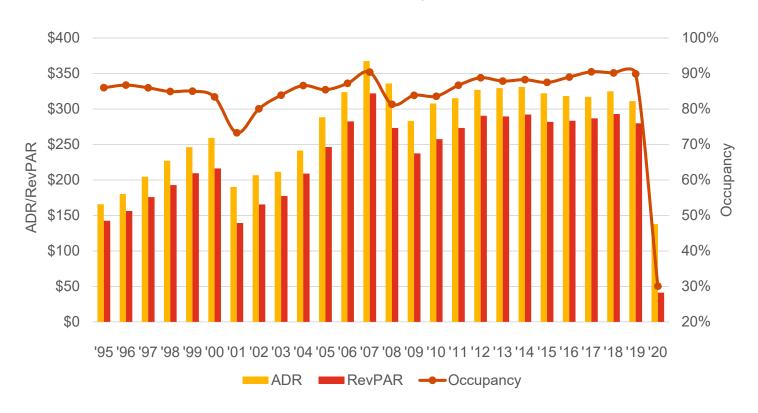
Upscale and upper midscale properties posted relatively lower, but still significant declines in RevPAR of 83.8 and 81.9 percent, respectively. With less severe declines in occupancy of 60.1 and 61.4 percent, respectively, RevPAR finished the quarter down 71.1 and 68.7 percent, respectively.

Of the five Manhattan neighborhoods, all experienced yearover-year declines in RevPAR as occupancy and ADR fell across the island. Midtown East had the largest decline in RevPAR - down 90.9 percent, followed by Midtown West with a decline of 87.2 percent. Lower Manhattan and Midtown South posted declines of 84.1and 81.2 percent, respectively. Of the five Manhattan neighborhoods tracked, Upper Manhattan had the smallest decline in RevPAR - down 76.5 percent, with declines in occupancy and ADR of 64.3 and 34.2 percent, respectively.

During the fourth quarter, RevPAR at full-service hotels proved to be more impacted by COVID-19 related declines in demand, than limited-service hotels. With year-over-year declines in occupancy of 70.9 and 54.8 percent, respectively, RevPAR decreased 86.6 percent for full-service properties, while limited-service hotels saw RevPAR declines of 79.8 percent over the same period.

For chain-affiliated and independent hotels, fourth quarter RevPAR fell by 86.8 and 82.5 percent, respectively. Driven primarily by declines in occupancy of 64.9 and 68.5 percent, respectively, RevPAR was further hindered by decreases in ADR of 62.5 and 44.4 percent, respectively.

Manhattan Q4 Performance, 25-Year Trend



Source: PwC. based on STR data

Employment Trends

During the fourth quarter, unemployment levels in New York City and the State improved over prior quarter levels, but remained above historic averages, as many businesses continued to suffer from COVID-related restrictions. According to the New York State Department of Labor, the seasonally-adjusted unemployment rate for New York State averaged 8.6 percent during the quarter, which represents a 470 basis point increase over prior-year levels. For New York City, where the seasonally-adjusted unemployment rate increased by 860 basis points from Q4 2019 levels, the average unemployment rate was 12.2 percent.

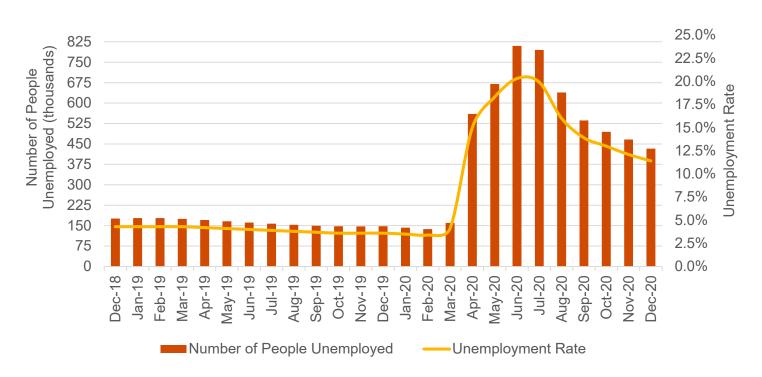
For the nation, where the overall unemployment rate decreased by 200 basis points from the prior quarter and increased by 320 basis points from the prior year, the unemployment rate ranged from 6.7 percent to 6.9 percent during the fourth quarter; averaging 6.8 percent.

As indicated by the New York State Department of Labor,

New York City's private sector employment fell by 560,100 jobs to 3,577,700 during the 12-month period ending December 2020.

Of the nine sectors tracked by the New York State Department of Labor, year-over-year job losses were the greatest in the leisure and hospitality sector, which lost 223,200 jobs, the professional and business services sector, which lost 88,000 jobs, the trade, transportation, and utilities sector, which lost 84,800 jobs, and the educational and health services sector, which lost 72,700 jobs. Additional fourth quarter losses occurred in the other services sector (31,700 jobs), the financial activities sector (27,100 jobs), the natural resources, mining, and construction sector (19,100 jobs), and the manufacturing and information sectors, which posted job declines of 11,800 and 1,700, respectively.

New York City Unemployment for the 25-Month Period Ended December 2020



Source: New York State Department of Labor

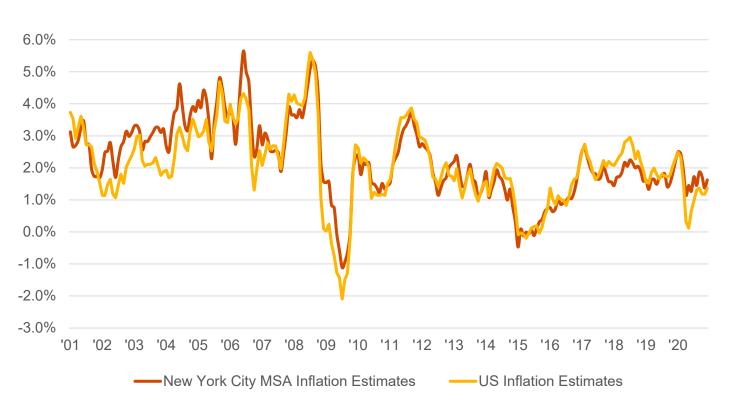
Gross Metro Product and Consumer Price Index

During the fourth quarter of 2020, U.S. gross domestic product posted a seasonally-adjusted annualized increase in economic activity of 4.0 percent. According to the advance estimate released by the Bureau of Economic Analysis, the increase in U.S. real gross domestic product ("GDP") came after considerable growth of 33.4 percent in the third quarter, and was driven largely by positive contributions from exports, nonresidential fixed investment, personal consumption expenditures, residential fixed investment, and private inventory investment. Federal government spending and state and local government spending, which decreased during the fourth quarter, served to partially offset the general increase in economic activity. Additionally, imports, which represent a subtraction in the calculation of GDP, increased during the fourth quarter.

According to Moody's Economy.com December 2020 release, gross metro product ("GMP") for the New York metro area finished the year approximately 7.4 percent below prior-year levels. In 2021, Moody's predicts that GMP will experience a growth rate of 2.7 percent as economic recovery begins, with a robust increase in GMP of 6.4 percent forecasted for 2022.

During the fourth quarter, New York City's consumer price index ("CPI") increased by an average of 1.6 percent, compared to 1.2 percent for the nation.

Consumer Price Index



Source: Bureau of Labor Statistics

Office Market Statistics

Fourth quarter office leasing activity in Manhattan fell to 2.0 million square feet, well below the quarterly average of 7.3 million square feet over the last 10 years. The total annual new leasing activity in Manhattan registered an all-time low of 12.8 million square feet during the year.

With fourth quarter leasing volume declining by 78.0 percent from prior-year levels, overall Manhattan office vacancy increased by 190 basis points quarter-over-quarter and 410 basis points year-over-year to 15.2 percent. According to Cushman Wakefield's Q4 Marketbeat Report, the ongoing impacts of the COVID-19 pandemic continued, as vacant space increased to 61.4 million square feet, the highest total vacancy since 1994. Sublease space, which reached 19.3 million square feet, was 73.2 percent higher than sublease availability in 2019. Overall, absorption for office space was negative at 7.4 million square feet, with an additional 14.8 million square feet under construction.

For the Midtown office market, new leasing activity fell to 1.8 million square feet, 65.4 percent below the 2019 quarterly average of 5.1 million square feet, and net absorption was negative at 9.0 million square feet. There were 11 new leases greater than 100,000 square feet signed in 2020, six of which were located in the Penn Station submarket, which accounted for 60.7 percent of all Midtown leasing. During Q4, vacancy in the submarket increased by 150 basis points to 15.8 percent, driving Class A asking rents down by \$1.17 per square foot and overall asking rents down \$0.94 per square foot, to \$84.12 and \$77.06 per square foot, respectively.

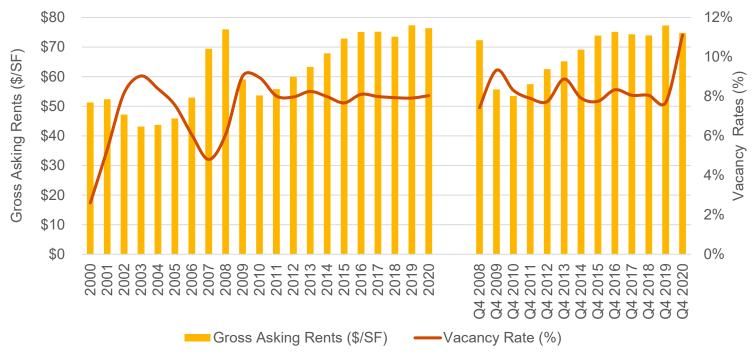
For Midtown South, new leasing fell to a record low of 121,889 square feet, with nearly 90 percent of all leases signed for spaces less than 10,000 square feet. Additionally, Midtown South reached the highest level of negative absorption ever recorded for the submarket at 4.2 million square feet, with vacancy increasing by 370 basis points to 14.8 percent. Class A asking rents in the submarket ended the quarter at \$88.33 per square foot, \$2.06 below the prior quarter, whereas overall asking rents remained relatively stable at \$72.70.

For the Downtown office market, net absorption during the fourth quarter was also negative at 2.0 million square feet and leasing activity totaled only 102,587 square feet. Overall vacancy increased by 150 basis points from the prior quarter to 13.7 percent, driving Class A asking rents down by \$1.37 per square foot and overall asking rents down \$1.15 per square foot, to \$64.37 and \$60.92 per square foot, respectively.

Looking forward, sublease availability is expected to further drive down asking rents in 2021 and vacancy is likely to increase, as 6.2 million square feet of sublease becomes available. In the near- to mid-term, office-using employment is anticipated to regain some momentum; however, recovery in jobs is not forecasted to occur until late 2021.







Source: PwC, based on CBRE Econometric Advisors data

According to a report from Cushman & Wakefield, three key lease transactions occurred during the fourth quarter. These transactions are noted in the table below.

Tenant	Address	SF	Transaction Type
NYU Langone	One Park Avenue	633,000	Renewal
Morgan Stanley	522 Fifth Avenue	536,520	Sale-Leaseback
JustWorks	55 Water Street	264,938	Renewal

Source: Cushman & Wakefield

According to Real Capital Analytics ("RCA"), there were several notable office transactions during the fourth quarter.

The largest, which occurred in December, was the sale of a majority interest in 410 10th Ave, a 547k square-foot office building with primary tenants including Amazon and First Republic Bank. The buyer, 601W Companies, acquired a 95% ownership stake for \$871 million, implying a total property value of \$917 million, or \$1,677 per square foot. As indicated by RCA, the sellers, Kaufman Organization and SL Green, retained an interest in the property, which was originally built in 1927 and renovated in 1980.

Also in December, a leasehold interest in 860 Washington Street was purchased for \$232 million, or \$2,035 per square foot. The buyer, Meadow Partners, acquired the 99-year leasehold interest from Romanoff Equities, Property Group Partners, and W.R. Berkley. According to RCA, the office building encompasses 114,000 square feet and is occupied by tenants including Alibaba Japan, Delos Living, Softbank-backed online lender, SoFi, and Tesla Motors, which occupies the ground-floor retail showroom.

Located in Manhattan's Diamond District, 15 West 47th Street, also known as the Exchange, was also sold in December. The buyer, Elo Group, closed on the purchase for \$110 million, or \$826 per square foot from sellers Isaac Chetrit and Sioni Group. According to RCA, the property is 88% occupied by various diamond, jewelry, and gold dealers, and encompasses 133,139 square feet of Class-B office space across 18 floors.

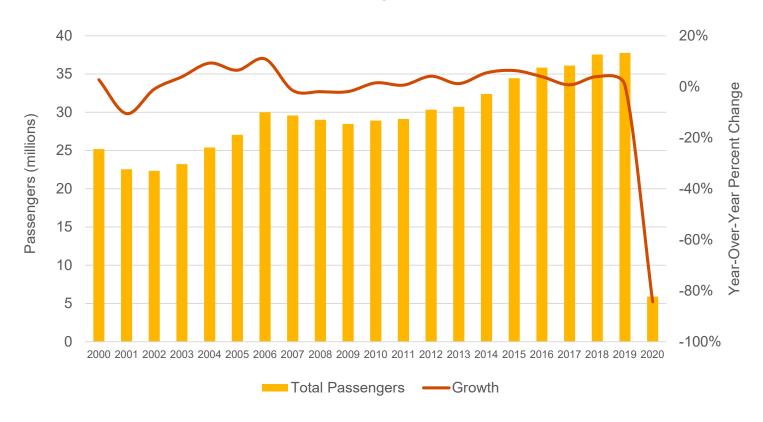
Air Traffic Statistics

At the time of publication, the latest quarterly data available from the Port Authority of New York and New Jersey was as of the third quarter of 2020. As such, this data has been summarized and presented in the chart below.

During the third quarter of 2020, air traffic levels decreased by approximately 84.3 percent from prior-year levels. This represents the second largest year-over-year decline in passenger traffic that has been recorded for New York City's three main airports, after the decline registered in Q2. Having served only 5.9 million passengers during the third quarter, the three major New York metropolitan airports – Newark Liberty International Airport, LaGuardia International Airport and John F. Kennedy International Airport – saw a decrease of over 31.9 million passengers from the same period last year. International traffic, which fell to total of 1.4 million passengers, posted a decline of approximately 90.2 percent from the 14.6 million international passengers traveling during Q3 2019. Domestic air travel finished the third quarter at 4.5 million passengers, having declined by 80.7 percent from the same period last year. October 2020 air traffic levels showed slight improvement over the monthly passenger totals of the prior 6 months, with 1.7 million domestic travelers, 587k international travelers, and 267k commuter travelers.

The following chart displays third quarter passenger traffic and growth data over the past twenty years.

Q3 Passenger Traffic



Source: Port Authority of New York and New Jersey

Recent Manhattan Hotel Transactions

During the fourth quarter, hotel transaction activity picked back up following three quarters of stagnant deal flow and on-hold negotiations. According to RCA, eight hotels exchanged hands, of which six were limited-service properties, and four were located in the Midtown West submarket.

The highest value transaction, which occurred in December, was the sale of the 190-key Surrey Hotel at 20 E 76th Street. As indicated by RCA, the property was acquired by the Reuben Brothers for \$150M, or \$790k per key, from the Kaufman Organization. Per The Real Deal, the hotel had filed for bankruptcy earlier in the year, after the hotel's operator missed payments and the ground lease holder, Ashkenazy Acquisitions filed for Chapter 11.

The largest property to transact during the quarter was the 878-key Hudson Hotel in Midtown West, which occurred in November. The buyer, Cain International, acquired the fullservice property for \$269M, or \$306k per key, from sellers sbe Hotels and Yucaipa Companies, in a portfolio sale along with the Delano South Beach. The hotel, which has not been renovated in nearly 20 years, is poised to undergo an extensive capital improvement plan, while sbe remains involved in a hotel management capacity.

Two additional hotels transacted in Midtown West: the 177unit Pestana Hotel and the 239-unit Fairfield Inn & Suites Midtown. The Pestana, which finished construction in 2020

and is anticipated to open in March 2021, was sold by McSam Hotel Group to Ivy Realty for \$31.5 million. The Fairfield Inn & Suites Midtown was sold at a price of \$240,028 per unit to Magna Hospitality.

The 137-unit AKA Wall Street hotel, located in the Downtown submarket, was sold by Korman Communities, Prodigy Network, and Shorewood RE Group to Vanbarton Group for \$73.5 million. The property, which was originally built in 1907 and renovated in 2016, is one of three AKA hotels in Manhattan that permanently closed during the fourth quarter, as noted previously in this report.

On the Upper West Side, Days Hotel by Wyndham transacted for \$78,231 per room, which represents the smallest hotel transaction in the fourth quarter. Dream Hotel Group purchased the 294-room hotel from PIMCO.

The 108-unit Park 79 was sold in October, though the transaction price was undisclosed. According to Connect New York Commercial Real Estate News, Park 79 Housing Development Fund Corp purchased Park 79 from Fairstead Capital and plans to redevelop the property into 77 affordable residences for seniors. The property was first built in 1900 and is expected to complete conversion to affordable housing in 2022.

The 224-unit Courtyard Times Square West was also sold by Watermark Lodging Trust for an undisclosed price in October. Magna Hospitality reportedly purchased the \$52 million loan on the property from Barings, a MassMutual life insurance subsidiary. According the CoStar, Watermark Lodging Trust acquired the hotel in April 2020 as part of a 33-property portfolio merger from a related entity.

Transaction Date	Hotel Name	Rooms	Transaction Price	Price Per Room
Dec-20	Days Hotel by Wyndham	294	\$23,000,000	\$78,231
Dec-20	Pestana Hotel	177	\$31,500,000	\$177,966
Dec-20	Surrey Hotel	190	\$150,150,000	\$790,263
Nov-20	Hudson Hotel	878	\$268,723,737	\$306,063
Nov-20	AKA Wall Street	137	\$73,476,519	\$536,325
Oct-20	Park 79	108	N/A	N/A
Oct-20	Courtyard Times Square West	224	N/A	N/A
Oct-20	Fairfield Inn & Suites Midtown	239	\$57,366,782	\$240,028

Recent and Planned Hotel Openings/Closings

As anticipated, no new hotels opened during the third and fourth quarters, and a number of existing hotel properties were reported to be closing on a permanent basis.

As the city continues to navigate through the effects of the COVID-19 pandemic, it remains to be seen what the long-term impact will be on Manhattan's existing hotels, as well as the development pipeline, which is presented below. Many projects that do not already have a shovel in the ground may be cancelled or postponed indefinitely.

2021

Property	Location	Neighborhood	Owner/Developer	Anticipated Opening/ Closing	Rooms
Margaritaville Hotel	560 7th Ave	Midtown West	560 Seventh Avenue Owner, LLC	Mar-21	234
The Draper, Ascend Hotel Collection	4 W 37th St	Midtown West	4 W 37th St LLC	Mar-21	139
CR7 by Pestana	338 W 39th St	Midtown West	McSam Hotel Group	Mar-21	177
Hyatt Centric	16 E 39th St	Midtown East	McSam Hotel Group	Mar-21	162
Arlo Hotel	351 W 38th St	Midtown West	Quadrum Global	May-21	389
Residence Inn & Courtyard by Marriott	215 Pearl St	Lower Manhattan	The Lam Group	May-21	326
SpringHill Suites	111 E 24th St	Midtown South	McSam Hotel Group	May-21	129
Aman Hotel	730 5th Ave	Midtown West	OKO Group	Jun-21	83
Hilton Grand Vacation	12 E 48th St	Midtown East	Hidrock Realty, Inc.	Jun-21	161
The Graduate	22 North Loop Rd	Roosevelt Island	Hudson Companies, Related Companies, and Brookfield	Jun-21	224
The Pendry	4 Manhattan West	Midtown West	Brookfield Properties	Jun-21	164
TownePlace Suites & SpringHill Suites	140 W 28th St	Midtown South	McSam Hotel Group	Jun-21	526
Hotel Indigo	120 Water St	Lower Manhattan	Atlas Hospitality	Oct-21	128
Hyatt Place	140 W 24th St	Midtown South	Magna Hospitality	Oct-21	510
Olio Hotel	305 W 48th St	Midtown West	YYY Atlas 48	Oct-21	203
Hotel Indigo	8-12 Maiden Ln	Lower Manhattan	10-12 MLane LLC	Dec-21	191
Le Meridien Hotel	292 5th Ave	Midtown South	McSam Hotel Group	Dec-21	187
RH Guesthouse	55 Gansevoort St	Lower Manhattan	Delshah Capital	Dec-21	14
Unnamed Hotel	16-18 E 30th St	Midtown East	The LeTap Group	Dec-21	100

2022

Property	Location	Neighborhood	Owner/Developer	Anticipated Opening/ Closing	Rooms
Unnamed Hotel	30 W 39th St	Midtown West	Fortuna Realty Group	Jan-22	300
Aloft Hotel	132 W 28th St	Midtown South	28th Street Properties LLC	Mar-22	203
Ritz Carlton	1185 Broadway	Midtown South	Flag Luxury Properties	Mar-22	250
Unnamed Hotel	79 Eldridge St	Lower Manhattan	Eldridge Hotel LLC	Mar-22	48
Hard Rock Hotel	159 W 48th St	Midtown West	Extell Development Co	Apr-22	445
Unnamed Hotel	113-117 W 24th St	Midtown South	The Lam Group	Apr-22	360
Virgin Hotel	1227 Broadway	Midtown South	The Lam Group	Apr-22	465
Riu Hotel	145 W 47th St	Midtown West	Clarity 47 LLC	May-22	343
Six Senses New York	76 11th Ave	Midtown South	HFZ Capital	May-22	137
H Hotel W39	58 W 39th St	Midtown West	H Hotel LLC	Jun-22	65
Hotel Barrière Le Fouquet	456 Greenwich St	Lower Manhattan	CBCS Washington Street LP	Jun-22	96
The FiDi Hotel	11 Stone St	Lower Manhattan	Premier Emerald LLC	Sep-22	143
Aloft New York Chelsea North	450 11th Ave	Midtown West	Marx Development Group	Nov-22	531

2023 and Hotels in Permitting and Planning

Property	Location	Neighborhood	Owner/Developer	Anticipated Opening/ Closing	Rooms
Waldorf Astoria	301 Park Ave	Midtown East	AB STABLE LLC	Jun-23	350
Grand Hyatt	109 E 42nd St	Midtown East	Hyatt Hotels Corporation	Dec-23	-1298
The Fifth Avenue Hotel	250 5th Ave	Midtown South	Cosmic Realty Partners LLC	Dec-23	188
AC Hotel by Marriott	842 6th Ave	Midtown South	842 Enterprises Inc	N/A	168
AC Hotel by Marriott	432 W 31st St	Midtown South	Concord Hospitality	N/A	220
Aloft Hotel	50 Trinity PI	Lower Manhattan	Fit Investment Corporation	N/A	173
Chelsea Hotel	222 W 23rd St	Midtown South	SIR Chelsea LLC	N/A	125
The Allen	139 Orchard St	Lower Manhattan	Fortuna Realty Group, Elk Investors	N/A	96
Unnamed Hotel	1568 Broadway	Midtown West	Maefield Development	N/A	669
Unnamed Hotel	225 W 46th St	Midtown West	Roufail Real Estate Holdings	N/A	159
Unnamed Hotel	319 West 35th Street	Midtown West	Mayflower Business Group/Crosscity Construction Co.	N/A	166
Unnamed Hotel	123 Greenwich St	Lower Manhattan	Clarion Partners, LLC	N/A	175
Unnamed Hotel	88 Wall Street	Lower Manhattan	Actium Development Company	N/A	181
Unnamed Hotel	520 5th Ave	Midtown West	Ceruzzi Properties Inc.	N/A	208
Unnamed Hotel	112 Liberty St	Lower Manhattan	Hidrock Realty, Inc.	N/A	230
Unnamed Hotel	150 W 48th St	Midtown West	McSam Hotel Group LLC	N/A	974
Unnamed Hotel	30-32 W 48 St; 562-564 5th Ave; 2, 10, 25 W 47th St; 3-13 W 46th St	Midtown West	Extell Development Co	N/A	300
Unnamed Hotel	7-15 W 44th St	Midtown West	WanXin Media	N/A	155
Unnamed Hotel	451 10th Ave	Midtown West	Spitzer Enterprises	N/A	<50

Source: PwC, based on BuildCentral data and news reports

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		Occu	pancy			ΑI	DR .			Rev	PAR		December YTD			
	Oct	Nov	Dec	Q4	Oct	Nov	Dec	Q4	Oct	Nov	Dec	Q4	Осс	ADR	RevPAR	
2019 Market Average	91.3%	88.5%	89.8%	89.9%	\$318.23	\$286.23	\$327.99	\$311.23	\$290.70	\$253.36	\$294.63	\$279.82	87.0%	\$270.82	\$235.65	
2020 Market Average	33.0%	27.7%	29.4%	30.1%	\$140.26	\$137.75	\$135.18	\$137.81	\$46.35	\$38.19	\$39.81	\$41.45	42.2%	\$160.84	\$67.95	
	%	Change	from 20	19	9	6 Change	from 201	9	%	6 Change	from 201	9	% Change from 2019			
Market Average	-63.8%	-68.7%	-67.2%	-66.5%	-55.9%	-51.9%	-58.8%	-55.7%	-84.1%	-84.9%	-86.5%	-85.2%	-51.4%	-40.6%	-71.2%	

By Class

		Осси	ıpancy			Al	DR			RevF	PAR	-	De	ecember	YTD
	Oct	Nov	Dec	Q4	Oct	Nov	Dec	Q4	Oct	Nov	Dec	Q4	Осс	ADR	RevPAR
Luxury – 2019	85.0%	82.4%	84.8%	84.1%	\$554.05	\$541.67	\$597.07	\$564.72	\$470.91	\$446.35	\$506.52	\$474.90	79.1%	\$490.15	\$387.60
Luxury – 2020	23.4%	18.6%	17.9%	19.9%	\$374.94	\$384.20	\$369.73	\$376.21	\$87.59	\$71.61	\$66.04	\$74.90	33.9%	\$374.35	\$126.89
Upper Upscale – 2019	91.4%	88.4%	89.4%	89.7%	\$332.94	\$304.65	\$344.32	\$327.68	\$304.37	\$269.22	\$307.79	\$294.06	86.4%	\$286.03	\$247.22
Upper Upscale – 2020	24.2%	19.1%	21.2%	21.5%	\$158.01	\$153.07	\$153.59	\$155.10	\$38.17	\$29.21	\$32.52	\$33.35	36.4%	\$183.59	\$66.78
Upscale – 2019	93.7%	90.3%	91.5%	91.8%	\$271.84	\$232.60	\$272.96	\$259.56	\$254.73	\$209.94	\$249.82	\$238.34	90.7%	\$226.49	\$205.40
Upscale – 2020	40.3%	33.6%	36.1%	36.6%	\$105.52	\$105.42	\$105.15	\$105.37	\$42.54	\$35.41	\$37.93	\$38.60	47.3%	\$125.52	\$59.41
Upper Midscale – 2019	93.6%	91.6%	92.5%	92.6%	\$239.37	\$202.34	\$241.11	\$228.01	\$224.03	\$185.40	\$222.95	\$211.07	89.7%	\$200.53	\$179.90
Upper Midscale - 2020	39.1%	33.7%	34.4%	35.8%	\$108.49	\$105.94	\$106.50	\$107.05	\$42.46	\$35.74	\$36.68	\$38.29	46.2%	\$121.87	\$56.28
	%	Change	e from 20	019	9	6 Change	from 201	9	9	% Change	from 201	9	% CI	nange fro	m 2019
Luxury	-72.5%	-77.4%	-78.9%	-76.3%	-32.3%	-29.1%	-38.1%	-33.4%	-81.4%	-84.0%	-87.0%	-84.2%	-57.1%	-23.6%	-67.3%
Upper Upscale	-73.6%	-78.4%	-76.3%	-76.0%	-52.5%	-49.8%	-55.4%	-52.7%	-87.5%	-89.2%	-89.4%	-88.7%	-57.9%	-35.8%	-73.0%
Upscale	-57.0%	-62.8%	-60.6%	-60.1%	-61.2%	-54.7%	-61.5%	-59.4%	-83.3%	-83.1%	-84.8%	-83.8%	-47.8%	-44.6%	-71.1%
Upper Midscale	-58.2%	-63.2%	-62.8%	-61.4%	-54.7%	-47.6%	-55.8%	-53.0%	-81.0%	-80.7%	-83.5%	-81.9%	-48.5%	-39.2%	-68.7%

Fourth Quarter 2020 Manhattan Lodging Index

By Neighborhood

		Occu	pancy			ΑI	OR .			Rev	PAR		De	cember	YTD
	Oct	Nov	Dec	Q4	Oct	Nov	Dec	Q4	Oct	Nov	Dec	Q4	Осс	ADR	RevPAR
Upper Manhattan – 2019	85.8%	81.0%	83.6%	83.5%	\$445.71	\$438.99	\$460.56	\$448.60	\$382.56	\$355.49	\$385.18	\$374.62	81.3%	\$375.54	\$305.47
Upper Manhattan – 2020	30.4%	34.3%	25.0%	29.8%	\$324.57	\$281.25	\$280.21	\$295.21	\$98.63	\$96.48	\$70.01	\$88.07	44.1%	\$248.34	\$109.40
Midtown West – 2019	92.8%	90.1%	91.6%	91.5%	\$308.37	\$280.28	\$332.80	\$307.64	\$286.30	\$252.57	\$304.70	\$281.52	88.7%	\$263.18	\$233.52
Midtown West – 2020	29.7%	25.4%	29.5%	28.2%	\$128.10	\$126.34	\$129.21	\$127.97	\$38.10	\$32.03	\$38.12	\$36.10	42.2%	\$153.49	\$64.70
Midtown East – 2019	90.0%	88.0%	89.8%	89.3%	\$334.57	\$300.05	\$347.04	\$327.70	\$301.27	\$264.02	\$311.71	\$292.64	85.8%	\$288.39	\$247.52
Midtown East – 2020	20.6%	17.1%	17.2%	18.3%	\$152.92	\$142.23	\$141.81	\$145.98	\$31.45	\$24.39	\$24.34	\$26.65	37.2%	\$176.24	\$65.54
Midtown South – 2019	92.1%	88.1%	89.6%	89.9%	\$289.47	\$250.21	\$282.84	\$274.70	\$266.55	\$220.49	\$253.38	\$247.09	87.1%	\$240.93	\$209.97
Midtown South – 2020	41.9%	34.1%	33.1%	36.4%	\$129.12	\$127.89	\$124.98	\$127.48	\$54.05	\$43.64	\$41.35	\$46.44	45.8%	\$146.80	\$67.25
Lower Manhattan – 2019	91.0%	87.9%	88.1%	89.0%	\$328.93	\$287.63	\$307.95	\$308.65	\$299.37	\$252.71	\$271.24	\$274.70	86.1%	\$276.65	\$238.28
Lower Manhattan – 2020	39.3%	30.4%	32.8%	34.1%	\$133.79	\$124.07	\$124.98	\$128.06	\$52.54	\$37.69	\$40.96	\$43.71	40.9%	\$161.74	\$66.20
	% (Change	from 2	019	9/	6 Change	from 201	9	%	Change	from 201	9	% Ch	ange fro	m 2019
Upper Manhattan	-64.6%	-57.6%	-70.1%	-64.3%	-27.2%	-35.9%	-39.2%	-34.2%	-74.2%	-72.9%	-81.8%	-76.5%	-45.8%	-33.9%	-64.2%
Midtown West	-68.0%	-71.9%	-67.8%	-69.2%	-58.5%	-54.9%	-61.2%	-58.4%	-86.7%	-87.3%	-87.5%	-87.2%	-52.5%	-41.7%	-72.3%
Midtown East	-77.2%	-80.5%	-80.9%	-79.6%	-54.3%	-52.6%	-59.1%	-55.5%	-89.6%	-90.8%	-92.2%	-90.9%	-56.7%	-38.9%	-73.5%
Midtown South	-54.5%	-61.3%	-63.1%	-59.5%	-55.4%	-48.9%	-55.8%	-53.6%	-79.7%	-80.2%	-83.7%	-81.2%	-47.4%	-39.1%	-68.0%
Lower Manhattan	-56.8%	-65.4%	-62.8%	-61.6%	-59.3%	-56.9%	-59.4%	-58.5%	-82.4%	-85.1%	-84.9%	-84.1%	-52.5%	-41.5%	-72.2%
Neighborhood Index															
Upper Manhattan	Upper Manhattan Midtown West						vn East	Ith Street	Midtown South				Lower Manhattan		

Neighborhood Index				
Upper Manhattan	Midtown West	Midtown East	Midtown South	Lower Manhattan
59th Street and North	5th Avenue and West from 34th Street to 58th Street	5th Avenue and East from 34th Street to 58th Street	14th Street to 34th Street	14th Street and South

Fourth Quarter 2020 Manhattan Lodging Index

By Service

		Occu	pancy			ΑI	DR			Revi	PAR		C	December	YTD
	Oct	Nov	Dec	Q4	Oct	Nov	Dec	Q4	Oct	Nov	Dec	Q4	Осс	ADR	RevPAR
Full Service – 2019	91.4%	88.3%	89.7%	89.8%	\$328.53	\$298.57	\$342.14	\$323.53	\$300.32	\$263.61	\$307.03	\$290.62	86.9%	\$280.46	\$243.65
Full Service – 2020	28.8%	23.6%	26.1%	26.2%	\$151.25	\$148.21	\$146.27	\$148.66	\$43.57	\$34.97	\$38.23	\$38.93	39.9%	\$172.43	\$68.75
Limited Service – 2019	91.1%	89.3%	90.2%	90.2%	\$279.95	\$241.81	\$276.02	\$266.18	\$255.09	\$216.03	\$248.86	\$240.12	87.5%	\$234.57	\$205.31
Limited Service – 2020	44.5%	39.4%	38.5%	40.8%	\$121.01	\$120.09	\$114.65	\$118.67	\$53.88	\$47.26	\$44.10	\$48.40	48.8%	\$134.64	\$65.74
	% (Change	from 20	019	%	6 Change	from 201	9	%	6 Change	from 201	9	% CI	hange fro	m 2019
Full Service	-68.5%	-73.3%	-70.9%	-70.9%	-54.0%	-50.4%	-57.2%	-54.1%	-85.5%	-86.7%	-87.5%	-86.6%	-54.1%	-38.5%	-71.8%
Limited Service	-51.1%	-55.9%	-57.3%	-54.8%	-56.8%	-50.3%	-58.5%	-55.4%	-78.9%	-78.1%	-82.3%	-79.8%	-44.2%	-42.6%	-68.0%

By Affiliation

		Occupancy				ΑĽ)R			Rev	PAR		De	ecember	YTD
	Oct	Nov	Dec	Q4	Oct	Nov	Dec	Q4	Oct	Nov	Dec	Q4	Осс	ADR	RevPAR
Chain Affiliated – 2019	91.5%	89.1%	90.4%	90.3%	\$335.06	\$304.85	\$350.26	\$330.48	\$306.72	\$271.60	\$316.53	\$298.56	87.5%	\$286.93	\$250.95
Chain Affiliated – 2020	35.0%	29.0%	31.1%	31.7%	\$125.39	\$121.29	\$124.49	\$123.86	\$43.87	\$35.21	\$38.77	\$39.28	43.5%	\$161.17	\$70.09
Independent – 2019	91.5%	87.8%	89.4%	89.6%	\$297.76	\$262.19	\$298.41	\$286.62	\$272.58	\$230.19	\$266.91	\$256.85	86.9%	\$250.67	\$217.76
Independent – 2020	30.9%	26.8%	27.0%	28.3%	\$162.73	\$162.08	\$152.62	\$159.26	\$50.28	\$43.43	\$41.27	\$45.00	40.8%	\$160.26	\$65.38
	% (Change	from 2	019	%	Change	from 201	9	%	Change	from 201	9	% CI	nange fro	m 2019
Chain Affiliated	-61.8%	-67.4%	-65.5%	-64.9%	-62.6%	-60.2%	-64.5%	-62.5%	-85.7%	-87.0%	-87.8%	-86.8%	-50.3%	-43.8%	-72.1%
Independent	-66.2%	-69.5%	-69.8%	-68.5%	-45.4%	-38.2%	-48.9%	-44.4%	-81.6%	-81.1%	-84.5%	-82.5%	-53.0%	-36.1%	-70.0%

Source: PwC, based on STR data

About Manhattan Lodging Index

Warren Marr

Managing Director

warren.marr@pwc.com

Abhishek Jain

Director

a.jain@pwc.com

Contributing Writers

Jennifer Blum
jennifer.l.blum@pwc.com
Julia Baker
julia.baker@pwc.com

Hospitality & Leisure Sectors:

Convention center

Casino gaming

Cruise

Lodging

Travel & tourism

Vacation ownership

About the data

For information regarding this publication or for permission to print this report in whole or in part, please contact Maridel Gutierrez at maridel.gonzalezgutierrez@pwc.com or email us at us_contact_hospitality@pwc.com.

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For media inquiries

Angela Chambliss

US Marketing Leader, Consumer Markets

angela.chambliss@pwc.com

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